

Target and actual expenses in 2024

	Expense target value, RUB million, no VAT	Expense real value, RUB million, no VAT
Transition to digital substations	88.00	87.85
Transition to digital smart grids with distributed intelligent automation and control system	768.80	756.34
Transition to end-to-end performance of business processes and automation of control systems	52.19	290.64
Application of the latest technologies and materials	10.47	0.01
Evolution of the system on development and implementation of innovative products and technologies, R&D activities	64.49	58.72
Development of innovative development management systems and shaping of innovative infrastructure	6.85	6.85
Total	990.80	1,200.41

Indicator	2022	2023	2024	2024/2023, %
Expenses on innovations, RUB million	520.57	930.91	1,141.69	122.64%
R&D expenses, RUB million	20.08	21.86	58.72	268.61%

PROGRESS OF THE DIGITAL TRANSFORMATION PROGRAM

The Digital Transformation Program is prepared pursuant to the GK Rosseti's Digital Transformation Strategy and is its component. The Program defines the goals of digital transformation focused on achieving of the goals set forth by the Strategy, as well as DT-related projects and activities of PAO Rosseti Ural in 2022-2030.

Indicator	2022	2023	2024	2024/2023, %
Funding of Digital Transformation Program's activities, RUB million	193.00	262.48	734.42	280
Share of directors, specialists and clerks trained in digital competencies in line with adopted corporate standards or, in their absence, in line with Decrees of Ministry of Economic Development, in average headcount at the end of the reported period, %	5.0	4.8	5.7	18

The primary objective of the digital transformation and development of IT in the Rosseti Group is to enhance efficiency of performance and reliability of services, to change the logic of processes as well as formation of new services resulting from the implementation of digital technologies.

The key directions of the Program is compliance with laws on information security and implementation of import substitution policy, for example:

- Creation of a system of information security for facilities of critical information infrastructure
- Creation of an automated system for the management of financial and economic operations, based on a domestic platform
- Creation of an automated system for the management of production assets, based on a domestic platform
- Creation of an automated system "Wage and Personnel", based on domestic platform

