STAKEHOLDER LIAISON

In its activities the Company liaises with various groups of stakeholders on an ongoing basis. Maintaining an open and constructive dialog helps position the Company auspiciously in business environment, responsibility and proper consideration for stakeholders in strategic decision-taking are mandatory for efficient development of business.

Stakeholder map

| Key interests | Key liaison forms and channels |
|-------------------------------------------------------------------------|----------------------------------------------------------------|
| Shareholders and investors | |
| · Economic efficiency | · Disclosures, incl. financial disclosures |
| · Business continuity | · Shareholder meetings and other corporate events |
| · Transparency of business processes | · Company's web-site |
| · Shareholder value growth | · Responses to queries |
| Business partners (suppliers and contractors) | |
| · Long-term cooperation | · Company's web-site |
| · Fair trade | · Thematic forums, conferences and exhibitions |
| · Impeccable reputation | · Support of domestic suppliers |
| · Timely and accurate fulfilment of contract obligations | |
| Conduct of procurements | |
| Customers | |
| · Reliable, uninterrupted and high-quality power supply | · Customer service centers |
| · High service standards | · Hotline |
| · Transparency and availability of information on the Company | · Company's web-site |
| Quick and simple connection procedure | · Customer surveys |
| State (federal, regional and local authorities) | · |
| · Reliable and stable functioning of the energy system | · Approval of tariffs, investment programs |
| · Implementation of infrastructure development programs | · Signing of cooperation agreements |
| · Attraction of additional investments into the regions and creation of | · State supervision and oversight |
| new jobs | · Receipt of permits and regulatory documents |
| · Tax payments | Payment of taxes |
| · Satisfaction of demand for electricity | · · |
| Internal Stakeholders (personnel, trade union, Veteran Coordi | nation Council, Young Professionals Council, etc.) |
| · Safe working conditions and work culture | · Collective agreement |
| · Opportunities for personal development and professional growth | · Personnel training |
| · Decent remuneration terms and social protection | · Social support of employees |
| · Strengthening of attractivity of energy worker | · Succession pipeline |
| | · Veteran Coordination Council and Young Professionals Council |
| | · Cultural and sports events |
| Society | |
| · Reliable, uninterrupted and high-quality power supply | · Conduct of socially important events |
| · Employment of population | · Implementation of environment protection programs |
| · Social and economic development of regions of presence | · Company's web-site |
| · Charity | · Press conferences, press releases, promotion events |
| Environmental impact reduction | Thematic forums, conferences and exhibitions |
| Scientific organizations and core universities | |
| Development of sectoral science | · Joint R&D |
| Development and implementation of innovation technologies | · Personnel training and retraining |
| · Technology transfer | · Job training system |
| Improvement and development of joint educational programs | · Cooperation agreements |
| | · Research-to-Practice conferences |

Stakeholder Liaison